

UNITED STATES BANKRUPTCY COURT
DISTRICT OF NEW JERSEY

In re: New England Motor Freight, Inc., et al.

Case No. 19-12809 (JKS) (Jointly Administered)
Reporting Period: 12/2/2019-12/29/2019

MONTHLY OPERATING REPORT
File with Court and submit copy to United States Trustee within 20 days after end of month.

Submit copy of report to any official committee appointed in the case.

REQUIRED DOCUMENTS	Form No.	Document Attached	Explanation Attached	Affidavit/Supplement Attached
Schedule of Cash Receipts and Disbursements	MOR-1	[DISB. 1], [DISB. 2], [DISB. 3], [DISB. 4], [C&D.1]		
Bank Reconciliation (or copies of debtor's bank reconciliations)	MOR-1a	Zip Folder - Bank Statements & Reconciliations		
Schedule of Professional Fees Paid	MOR-1b	[Prof. & Ins.]		
Copies of bank statements		Zip Folder - Bank Statements & Reconciliations		
Cash disbursements journals				
Statement of Operations	MOR-2	[FS.1]		
Balance Sheet	MOR-3	[FS.2]		
Status of Postpetition Taxes	MOR-4			
Copies of IRS Form 6123 or payment receipt				
Copies of tax returns filed during reporting period				
Summary of Unpaid Postpetition Debts	MOR-4			
Listing of aged accounts payable	MOR-4			
Accounts Receivable Reconciliation and Aging	MOR-5	[AP.A]		
Debtor Questionnaire	MOR-5	[AR.A]		

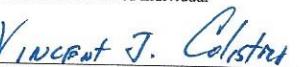
I declare under penalty of perjury (28 U.S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.



Signature of Authorized Individual*

1/23/2020

Date



Printed Name of Authorized Individual

C.R.O.

Title of Authorized Individual

*Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

In re: MYAR (03)

Case No. 19-12809 (JKS) (Jointly Administered)
Reporting Period: 12/2/2019-12/29/2019

SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS

Amounts reported should be per the debtor's books, not the bank statement. The beginning cash should be the ending cash from the prior month or, if this is the first report, the amount should be the balance on the date the petition was filed. The amounts reported in the "CURRENT MONTH - ACTUAL" column must equal the sum of the four bank account columns. The amounts reported in the "PROJECTED" columns should be taken from the SMALL BUSINESS INITIAL REPORT (FORM IR-1). Attach copies of the bank statements and the cash disbursements journal. The total disbursements listed in the disbursements journal must equal the total disbursements reported on this page. A bank reconciliation must be attached for each account. [See MOR-1 (CONT')]

	BANK ACCOUNTS		CURRENT MONTH		CUMULATIVE FILING TO DATE	
	7261		ACTUAL	PROJECTED	ACTUAL	PROJECTED
CASH BEGINNING OF MONTH	\$0.00		\$0.00		\$1,685.69	
RECEIPTS						
CASH SALES						
ACCOUNTS RECEIVABLE						
LOANS AND ADVANCES						
SALE OF ASSETS						
Intercompany Transfer			0		325	
TRANSFERS (FROM DIP ACCTS)						
TOTAL RECEIPTS	\$0.00		\$0.00		\$325.00	
DISBURSEMENTS						
NET PAYROLL			\$0.00		\$0.00	
PAYROLL TAXES			\$0.00		\$0.00	
SALES, USE, & OTHER TAXES			\$0.00		\$0.00	
INVENTORY PURCHASES			\$0.00		\$0.00	
SECURED/ RENTAL/ LEASES			\$0.00		\$0.00	
INSURANCE			\$0.00		\$0.00	
ADMINISTRATIVE			\$0.00		\$950.00	
SELLING			\$0.00		\$0.00	
Account Withdrawl			\$0.00		\$1,060.69	
OWNER DRAW *						
TRANSFERS (TO DIP ACCTS)						
PROFESSIONAL FEES						
U.S. TRUSTEE QUARTERLY FEES						
COURT COSTS						
TOTAL DISBURSEMENTS	\$0.00		\$0.00		\$2,010.69	
NET CASH FLOW	\$0.00		\$0.00		-\$1,685.69	
(RECEIPTS LESS DISBURSEMENTS)						
CASH - END OF MONTH	\$0.00		\$0.00		\$0.00	

* COMPENSATION TO SOLE PROPRIETORS FOR SERVICES RENDERED TO BANKRUPTCY ESTATE

THE FOLLOWING SECTION MUST BE COMPLETED

DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES: (FROM CURRENT MONTH ACTUAL COLUMN)	
TOTAL DISBURSEMENTS	\$0.00
LESS: TRANSFERS TO DEBTOR IN POSSESSION ACCOUNTS	\$0.00
PLUS: ESTATE DISBURSEMENTS MADE BY OUTSIDE SOURCES (i.e. from escrow accounts)	\$0.00
TOTAL DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES	\$0.00

In re: **MYAR (03)**

Case No. 19-12809 (JKS) (Jointly Administered)
Reporting Period: 12/2/2019-12/29/2019

BANK RECONCILIATIONS

Continuation Sheet for MOR-1

A bank reconciliation must be included for each bank account. The debtor's bank reconciliation may be substituted for this page.

In re: MYAR (03)

Case No. 19-12809 (JKS) (Jointly Administered)
Reporting Period: 12/2/2019-12/29/2019

SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID

This schedule is to include all retained professional payments from case inception to current month.

In re: **MYAR (03)**

Case No. **19-12809 (JKS) (Jointly Administered)**
Reporting Period: **12/2/2019-12/29/2019**

STATEMENT OF OPERATIONS
(Income Statement)

The Statement of Operations is to be prepared on an accrual basis. The accrual basis of accounting recognizes revenue when it is realized and expenses when they are incurred, regardless of when cash is actually received or paid.

REVENUES	Month	Cumulative Filing to Date
Freight Revenue	\$0	\$0
EFW-HESS	\$0	\$0
Other Operating Revenue	\$0	\$0
Net Revenue	\$0	\$0
OPERATING EXPENSES		
Salaries - Supervisors	\$0	\$0
Salaries & Wages	\$0	\$0
Miscellaneous Paid Time Off	\$0	\$0
Other Fringes	\$0	\$0
Operating Supplies	\$0	\$0
General Supplies & Expenses	\$0	\$975
Operating Taxes & Licenses	\$0	\$0
Insurance	\$0	\$0
Communication & Utilities	\$0	\$0
Depreciation & Amortization	\$0	\$0
Revenue Equipment Rentals	\$0	\$0
Building Rentals	\$0	\$0
Professional Fees	\$0	\$0
Bad Debt Expense	\$0	\$0
Miscellaneous Expense	\$0	\$0
Total Expenses	\$0	\$975
Net Profit (Loss) Before Other Income & Expenses	\$0	-\$975
OTHER INCOME AND EXPENSES		
Interest Income	\$0	\$0
Interest Expense	\$0	\$0
Sundry Deductions	\$0	\$0
Gain (Loss) from Sale of Assets	\$0	\$0
TOTAL OTHER INCOME (DEDUCTIONS)		
Provision For Income Taxes	\$0	\$300
Net Profit (Loss)	\$0	-\$1,275

In re: MYAR (03)

Case No. 19-12809 (JKS) (Jointly Administered)
Reporting Period: 12/2/2019-12/29/2019

BALANCE SHEET

The Balance Sheet is to be completed on an accrual basis only. Pre-petition liabilities must be classified separately from postpetition obligations.

ASSETS	BOOK VALUE AT END OF CURRENT REPORTING MONTH	BOOK VALUE ON PETITION DATE
CURRENT ASSETS		
Cash and cash equivalents		\$1,688.00
Accounts receivable, customers and interline, net		
Receivables, taxes and others		
Notes and loans receivable, stockholders and affiliates, net		
Materials and supplies inventories		
Prepayments and other deferred charges		
Refundable income taxes		
TOTAL CURRENT ASSETS	\$0.00	\$1,688.00
PROPERTY AND EQUIPMENT		
Revenue equipment		
Miscellaneous equipment		
Computer and office equipment		
Service cars and equipment		
Leasehold improvements		
Land and Building		
TOTAL PROPERTY & EQUIPMENT	\$0.00	\$0.00
Less accumulated depreciation and amortization	\$0.00	\$0.00
OTHER ASSETS		
Security and other deposits		
Notes receivable, stockholders' insurance premiums		
	\$0.00	\$0.00
TOTAL ASSETS	\$0.00	\$1,688.00
LIABILITIES AND OWNER EQUITY	BOOK VALUE AT END OF CURRENT REPORTING MONTH	BOOK VALUE ON PETITION DATE
LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)		
Accounts payable, trade and interline		
Current portion of long-term debt		
Accounts payable, affiliates	\$160,596.00	\$161,007.00
Current portion of liabilities for claims and insurance		
State income taxes payable		
Wages, pension and payroll taxes payable		
Other current liabilities		
TOTAL POSTPETITION LIABILITIES	\$160,596.00	\$161,007.00
LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)		
Long-term debt, net of current portion		
Liabilities for claims and insurance, net of current portion		
Other long-term liabilities		
TOTAL PRE-PETITION LIABILITIES	\$0.00	\$0.00
TOTAL LIABILITIES	\$160,596.00	\$161,007.00
OWNER EQUITY		
Capital Stock		
Retained earnings	-\$160,596.00	-\$159,319.00
NET OWNER EQUITY	-\$160,596.00	-\$159,319.00
TOTAL LIABILITIES AND OWNERS' EQUITY	\$0.00	\$1,688.00
Check	\$0.00	\$0.00

In re: **MYAR (03)**

Case No. **19-12809 (JKS) (Jointly Administered)**
Reporting Period: **12/2/2019-12/29/2019**

STATUS OF POSTPETITION TAXES

The beginning tax liability should be the ending liability from the prior month or, if this is the first report, the amount should be zero.

Attach photocopies of IRS Form 6123 or payment receipt to verify payment or deposit of federal payroll taxes.

Attach photocopies of any tax returns filed during the reporting period.

	Beginning Tax Liability	Amount Withheld or Accrued	Amount Paid	Date Paid	Check No. or EFT	Ending Tax Liability
Federal						
Withholding						
FICA-Employee						
FICA-Employer						
Unemployment						
Income						
Other: _____						
Total Federal Taxes						
State and Local						
Withholding						
Sales						
Excise						
Unemployment						
Real Property						
Personal Property						
Other: _____						
Total State and Local						
Total Taxes						

SUMMARY OF UNPAID POSTPETITION DEBTS

Attach aged listing of accounts payable.

	Number of Days Past Due				
	Current	0-30	31-60	61-90	Over 90
Accounts Payable					
Wages Payable					
Taxes Payable					
Rent/Leases-Building					
Rent/Leases-Equipment					
Secured Debt/Adequate Protection Payments					
Professional Fees					
Amounts Due to Insiders*					
Other: _____					
Other: _____					
Total Postpetition Debts					

Explain how and when the Debtor intends to pay any past-due postpetition debts.

*"Insider" is defined in 11 U.S.C. Section 101(31).

In re: MYAR (03)

Case No. 19-12809 (JKS) (Jointly Administered)
Reporting Period: 12/2/2019-12/29/2019

ACCOUNTS RECEIVABLE RECONCILIATION AND AGING

Accounts Receivable Reconciliation	Amount
Total Accounts Receivable at the beginning of the reporting period	
+ Amounts billed during the period	
- Amounts collected during the period	
Total Accounts Receivable at the end of the reporting period	\$0
Accounts Receivable Aging	Amount
0 - 30 days old	
31 - 60 days old	
61 - 90 days old	
91+ days old	
Total Accounts Receivable	\$0
Amount considered uncollectible (credits)	
Accounts Receivable (Net)	\$0

DEBTOR QUESTIONNAIRE

Must be completed each month	Yes	No
1. Have any assets been sold or transferred outside the normal course of business this reporting period? If yes, provide an explanation below.		X
2. Have any funds been disbursed from any account other than a debtor in possession account this reporting period? If yes, provide an explanation below.		X
3. Have all postpetition tax returns been timely filed? If no, provide an explanation below.	X	
4. Are workers compensation, general liability and other necessary insurance coverages in effect? If no, provide an explanation below.	X	
5. Has any bank account been opened during the reporting period? If yes, provide documentation identifying the opened account(s). If an investment account has been opened provide the required documentation pursuant to the Delaware Local Rule 4001-3.		X

New England Motor Freight, Inc.
 Open A/P Reconciliation
 For the period: Dec 2019

	NEMF	EFW	Apex	NEWT	Carrier	NEMF Logistics	JANS Leasing		
	CO - 01	CO - 04	CO - 06	CO - 10	CO - 12	CO - 15	CO - 30	CO - 50	TOTALS
As per Open A/P Report	10,021,016.82	78,414.96	-	(3,120.00)	458,424.19	205,929.90	8,756.87	-	10,769,422.74
Less Intercompany									
NEMF - 18475		(2,544.57)			(128,849.45)				(131,394.02)
EFW - 9066		(249,286.83)				(196,143.69)			(445,430.52)
Phoenix - 20622									-
Apex - 14338									-
NEWT - 4850									-
Carrier - 20523		(9,413.53)							(9,413.53)
Canadian exchange									-
EFW - 73109		(189,176.00)							(189,176.00)
Prepaid Rent	-								
Future voids	-								-
Adjusted Open A/P	9,573,140.46	75,870.39	-	(3,120.00)	329,574.74	9,786.21	8,756.87	-	9,994,008.67
General Ledger	9,573,140.46	75,870.39	-	(3,120.00)	329,574.74	9,786.21	8,756.87	-	9,994,008.67
Variance	-	-	-	-	-	-	-	-	-

AP Aging - Post Petition

Company	Total	Current	31-60	61-90	91-120	121+
01	\$772,803	\$593,626	\$105,672	\$123,424	\$2,350	-\$52,268
04	\$22,625	\$0	\$0	\$0	\$0	\$22,625
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$6,955	\$0	\$0	\$0	\$0	\$6,955
15	\$175,474	\$0	\$0	\$0	\$0	\$175,474
30	-\$27,403	\$0	\$0	\$0	\$0	-\$27,403
50	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	\$950,453	\$593,626	\$105,672	\$123,424	\$2,350	\$125,382

AP Aging - Post Petition - Insiders

Company	Total	Current	31-60	61-90	91-120	121+
01	\$223,758	\$0	\$934	\$0	\$0	\$222,824
04	\$0	\$0	\$0	\$0	\$0	\$0
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$6,501	\$0	\$0	\$0	\$0	\$6,501
15	\$173,193	\$0	\$0	\$0	\$0	\$173,193
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	\$403,452	\$0	\$934	\$0	\$0	\$402,518

AP Aging - Post Petition - Professionals

Company	Total	Current	31-60	61-90	91-120	121+
01	\$703,567	\$573,159	\$103,361	\$0	\$0	\$27,047
04	\$0	\$0	\$0	\$0	\$0	\$0
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$0	\$0	\$0	\$0	\$0	\$0
15	\$0	\$0	\$0	\$0	\$0	\$0
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	\$703,567	\$573,159	\$103,361	\$0	\$0	\$27,047

New England Motor Freight, Inc.
 Open A/R Reconciliation
 For the period: Dec 2019

	NEMF	EFW	Apex	NEWT	Carrier	NEMF Logistics	
	CO - 01	CO - 04	CO - 10	CO - 12	CO - 15	CO - 30	TOTALS
As per Open A/R Report							
	(1,371,080.92)	634,641.59	-	(48,111.06)	9,180.63	(103.17)	(775,472.93)
Accrued Revenue							-
Estes sale entry per Matt							-
Less Intercompany							-
NEMF	592.12	(249,321.90)		(7,533.25)	(9,180.63)		(265,443.66)
EFW		(5,652.42)					(5,652.42)
Apex							-
NEWT		(114,591.13)					(114,591.13)
Carrier			(196,143.69)				(196,143.69)
NEMF Logistics							-
NEMF HH Brown		(189,176.00)					(189,176.00)
Adjusted Open A/R	(1,490,732.35)	-	-	(55,644.31)	-	(103.17)	(1,546,479.83)
General Ledger	(1,490,732.35)	-		(55,644.31)	-	(103.17)	(1,546,479.83)
AR Written Off	(1,490,732.35)	-	-	(55,644.31)	-	(103.17)	(1,546,479.83)
AR Net Balance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Accounts at JPMorgan Chase

Cash balance as of 12/28/19

Company	Acc no	Description	Opening Balance 12/01	Inter-Company Funding	Debits	Credits	Closing Balance 12/28
Apex Logistics	7814	Operating	\$ -				\$ -
Carrier Industries	5861	Operating	316,055.83				316,055.83
Eastern Freightways	3262	Operating	3,943,765.14		(42,919.96)	3,495.00	3,904,340.18
Eastern Freightways	7901	Penske funding	-				-
Eastern Freightways	1222	EFW Estes proceeds	5,958,117.35				5,958,117.35
Hollywood Solar	505	Operating	-				-
Jans Leasing	7911	Operating	-				-
NEMF	8770	401K funding	-				-
NEMF	3180	Credit card receipts	74,335.48		(29.95)		74,305.53
NEMF	5162	Legal Counsel account	911.95				911.95
NEMF	6365	Operating	3,234,886.97	12,233.23	(1,638,775.52)	302,155.83	1,910,500.51
NEMF	7555	ACH debit transfers	0.00	144,558.79	(143,253.66)		1,305.13
NEMF	5726	Accounts Payable ZBA	-	194,381.75	(194,381.75)		-
NEMF	671	Payroll checks ZBA	-	255,427.31	(255,427.31)		-
NEMF	7245	Payroll Direct Deposit ZBA	-				-
NEMF	7600	Payroll Executive ZBA	-	43,398.92	(43,398.92)		-
NEMF	7312	UHC benefit funding	-				-
NEMF	5661	Utility Deposits	142,985.00				142,985.00
NEMF Logisitcs	9217	Operating	32,764.00				32,764.00
NEMF World Transport	9183	Operating	218,193.17		(78.00)		218,115.17
Equipment sale proceeds	3062	Auction escrow	116,385.00				116,385.00
WARN Act cash payout	1659	Auction escrow	650,000.00	(650,000.00)			-
Myar	7261	Operating	-				-
United Express Solar	8236	Operating	-				-
			\$ 14,688,399.89	\$ -	\$ (2,318,265.07)	\$ 305,650.83	\$ 12,675,785.65

Row Labels	Sum of Net
01	\$194,381.75
Company Cars	\$324.67
Income Tax Withheld	\$1,681.38
Insurance Claims	\$6,737.63
Misc Professional Fees	\$72,281.42
Miscellaneous	\$26,399.03
Office Supplies	\$750.00
Payments on behalf of Hollywood Solar	\$78.00
Payments on behalf of United Express Solar	\$78.00
State Unemployment Tax	\$479.33
T&E	\$6.00
Telecommunications	\$1,825.45
Terminal Expense	\$65,091.20
Terminal Repairs	\$7,713.25
Tolls	\$1,599.60
Utilities	\$9,336.79
04	\$42,919.96
Office Supplies	\$32.00
Vehicle Maintenance	\$38,640.12
Vehicle Rental	\$4,247.84
12	\$78.00
Office Supplies	\$78.00
(blank)	
(blank)	
Grand Total	\$237,379.71

Row Labels	Sum of Gross Amount
01	\$1,638,775.52
Accounting, Audit, Tax	-\$732.10
Cargo Insurance	\$276,314.00
Insurance Claims	\$16,030.16
Interest Income	-\$4,047.80
Misc Professional Fees	\$1,394,871.35
Miscellaneous	-\$43,660.09
(blank)	
Grand Total	\$1,638,775.52

Row Labels	Sum of Gross Amount
01	\$143,253.66
FICA	\$34,184.49
FICA Employer	\$33,793.40
Income Tax Withheld	\$75,275.77
(blank)	
Grand Total	\$143,253.66

CARRIER INDUSTRIES, INC. AND AFFILIATES

COMBINED BALANCE SHEETS

ASSETS

		December 28, 2019													
	December 28, 2019	TOTAL 12/28/2019	ELIMINATIONS/ RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	APEX LOGISTICS	JANS	NEWT	HOLLYWOOD SOLAR	UNITED SOLAR	NEMF LOGISTICS	MYJON	MYAR
Current assets:															
Cash and cash equivalents	\$ 12,394,585	12,394,585		1,958,504	316,008	9,858,255				211,941			32,767	17,110	
Accounts receivable, customers and interline, net															
Receivables, taxes and others	479,117	479,117		466,967							6,630	5,520			
Notes and loans receivable, stockholders and affiliates	4,373,773	4,373,773		3,984,835	137,631	50,600							5,707	195,000	
Materials and supplies inventories															
Prepaid insurance claims	9,650,474	9,650,474		13,577,062	(105,880)	(3,820,708)									
Prepayments and other deferred charges	199,932	199,932		100,056							51,069	48,807			
Refundable income taxes	287,467	287,467		33,528	9,560	133,020		2,000	2,000	106,473				886	
Total current assets	27,385,348	27,385,348		20,120,952	357,319	6,221,167		2,000	2,000	318,414	57,699	54,327	39,360	212,110	
Property and equipment:															
Revenue equipment															
Miscellaneous equipment															
Computer and office equipment															
Service cars and equipment															
Leasehold improvements															
Land and Building	1,976,749	1,976,749									1,095,366	881,383			
Less accumulated depreciation and amortization	1,976,749	1,976,749									1,095,366	881,383			
	745,831	745,831									429,720	316,111			
	1,230,918	1,230,918									665,646	565,272			
Other assets:															
Security and other deposits	243,388	243,388		243,388											
Notes receivable, stockholders' insurance premiums	5,208,569	5,208,569		5,208,569											
	5,451,957	5,451,957		5,451,957											
Total assets	\$ 34,068,223	34,068,223		25,572,909	357,319	6,221,167		2,000	2,000	318,414	723,345	619,599	39,360	212,110	

LIABILITIES AND STOCKHOLDERS' EQUITY

		December 28, 2019													
	December 28, 2019	TOTAL 12/28/2019	ELIMINATIONS/ RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	APEX LOGISTICS	JANS	NEWT	HOLLYWOOD SOLAR	UNITED SOLAR	NEMF LOGISTICS	MYJON	MYAR
Current liabilities:															
Accounts payable, trade and interline	\$	10,936,358	10,936,358		10,502,731	9,786	74,372		(3,120)		343,833			8,756	
Loans payable, letters of credit drawn, net		21,982,027	21,982,027		21,982,027										
Notes and loans payable, stockholders and affiliates		4,247,739	4,247,739		98,324	1,075,106	3,042,509					16,600	15,200		
Current portion of long-term debt		115,896	115,896									63,982	51,914		
Accounts payable, affiliates					11,536,280	(3,048,084)	(3,904,952)		(1,434,826)	(2,202,647)	(1,225,021)	145,727	42,384	(264,782)	
Wages, pension and payroll taxes payable		18,378	18,378		18,378								195,325	160,596	
Other current liabilities		396,063	396,063		396,063										
Total current liabilities		37,696,461	37,696,461		44,533,803	(1,963,192)	(788,071)		(1,437,946)	(2,202,647)	(881,188)	226,309	109,498	(256,026)	
Long-term liabilities:															
Long-term debt, net of current portion		11,826,447	11,826,447		10,810,464		110,712					459,461	445,810		
Other long-term liabilities		1,553,629	1,553,629		1,553,629										
		13,380,076	13,380,076		12,364,093		110,712					459,461	445,810		
Commitment and contingencies															
Stockholders' equity:															
Capital Stock		17,875,922	17,875,922		17,830,322	1,000	10,000		33,600		1,000				
Retained earnings		(34,884,236)	(34,884,236)		(49,155,309)	2,319,511	6,888,526		1,439,946	2,171,047	1,198,602	37,575	64,291	295,386	
		(17,008,314)	(17,008,314)		(31,324,987)	2,320,511	6,898,526		1,439,946	2,204,647	1,199,602	37,575	64,291	295,386	
												16,785	(160,596)		
Total liabilities and stockholders' equity	\$	34,068,223	34,068,223		25,572,909	357,319	6,221,167		2,000	2,000	318,414	723,345	619,599	39,360	212,110

CARRIER INDUSTRIES, INC. AND AFFILIATES

Year-to-Date Income Statements

	Year ended December 28, 2019	December 28, 2019													
		TOTAL 12/28/2019	ELIMINATIONS/ RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	HOLLYWOOD SOLAR	UNITED SOLAR	NEMF LOGISTICS	MYJON	MYAR
Revenues:															
Freight revenue, net	\$ 43,420,286	43,420,286		34,313,440		9,104,126				(8,388)			11,108		
Dedicated fleet operations	639,212	639,212			639,212										
Other operating revenues	2,228,085	2,228,085		1,701,033	90,144	86,082			10,000	90,316	129,790	102,610		18,110	
	46,287,583	46,287,583		36,014,473	729,356	9,190,208			10,000	81,928	129,790	102,610	11,108	18,110	
Expenses:															
Salaries and fringe benefits, executive officers	35,743,149	35,743,149		32,545,688	183,206	2,947,690				66,565					
Salaries and wages															
Fringe benefits	20,780,558	20,780,558		19,534,410	81,193	1,147,226		50		17,758			(79)		
Operating supplies and expenses	17,734,184	17,734,184		14,295,999	45,548	3,392,387				250					
General supplies and expenses	1,815,909	1,815,909		1,639,382	1,097	158,107		1,134	1,028	9,557	403	403	3,173	650	975
Operating taxes and licenses	4,798,895	4,798,895		4,317,535	13,436	467,550		147					227		
Claims and insurance	3,216,317	3,216,317		2,332,682	322	549,514		649		331,742				1,408	
Communications and utilities	1,161,105	1,161,105		1,106,793		53,496				816					
Depreciation and amortization	8,730,850	8,730,850		7,743,982		892,468				51,993	42,407				
Revenue equipment rentals	1,208,228	1,208,228		612,096	23,157	572,975									
Purchased transportation															
Building and office equipment rentals	4,406,190	4,406,190		4,344,467		60,000			1,323	200	200				
Professional and consulting fees	10,964,945	10,964,945		10,938,033	16,041	36,128		1,103	1,103	(29,691)			1,103	375	750
Bad debts	962,037	962,037		882,490		(28,154)		(23)		111,907			(4,183)		
Miscellaneous expense (income)	12,306	12,306													
Loss (gain) on sale of property and equipment	30,671,513	30,671,513		30,726,141	(30,950)	341,850			(365,528)						
	142,206,186	142,206,186		131,032,004	333,050	10,591,237		3,060	(363,397)	510,227	52,596	43,010	1,649	1,025	1,725
Operating income (loss)	(95,918,603)	(95,918,603)		(95,017,531)	396,306	(1,401,029)		(3,060)	373,397	(428,299)	77,194	59,600	9,459	17,085	(1,725)
Other income (expense):															
Interest income	151,041	151,041		113,506	5,935	22,817		3,166	3,406	1,738			473		
Interest expense	(620,229)	(620,229)		(382,143)	(3,138)	(121,758)				(56,199)	(56,981)			(10)	
	(469,188)	(469,188)		(268,637)	2,797	(98,941)		3,166	3,406	1,738	(56,199)	(56,981)	473		(10)
Income (loss) before pension settlement expense	(96,387,791)	(96,387,791)		(95,286,168)	399,103	(1,499,970)		106	376,803	(426,561)	20,995	2,619	9,932	17,085	(1,735)
Pension settlement expense															
Income (loss) before income taxes	(96,387,791)	(96,387,791)		(95,286,168)	399,103	(1,499,970)		106	376,803	(426,561)	20,995	2,619	9,932	17,085	(1,735)
Income tax expense	126,107	126,107		55,198	8,440	15,978		2,000	562	42,772			257	300	600
Net income (loss)	\$ (96,513,898)	(96,513,898)		(95,341,366)	390,663	(1,515,948)		(1,894)	376,241	(469,333)	20,995	2,619	9,675	16,785	(2,335)

Professional Fees - December

Row Labels	Sum of Gross Amount
COHNREZNICK LLP	\$155,908.20
DONLIN RECANO & COMPANY INC	\$128,075.98
ELLIOTT GREENLEAF, P.C.	\$85,413.70
GIBBONS PC - TRUST ACCOUNT	\$597,774.68
LOWENSTEIN SANDLER LLP	\$131,656.20
PHOENIX MANAGEMENT SERV, INC	\$148,296.40
WASSERMAN,JURISTA & STOLZ P.C.	\$13,308.00
WHITEFORD, TAYLOR & PRESTON	\$7,007.64
WITHUMSMITH & BROWN, PC	\$3,311.90
(blank)	
Grand Total	\$1,270,752.70



JPMorgan Chase Bank, N.A.
P O Box 182051
Columbus, OH 43218-2051

November 30, 2019 through December 31, 2019
Account Number: 000006106677261

CUSTOMER SERVICE INFORMATION

If you have any questions about your statement, please contact your Customer Service Professional.

00041079 DDA 802 212 00120 NNNNNNNNNNNN 1 000000000 80 0000

MYAR LLC
DEBTOR IN POSSESSION

--
1-71 NORTH AVE E
ELIZABETH NJ 07201-2958



00410790-01000000021

CHECKING SUMMARY

Commercial Checking

	INSTANCES	AMOUNT
Beginning Balance		\$0.00
Ending Balance	0	\$0.00

Your service charges, fees and earnings credit have been calculated through account analysis.

IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC FUNDS TRANSFERS: Call us at 1-866-564-2262 or write us at the address on the front of this statement (non-personal accounts contact Customer Service) immediately if you think your statement or receipt is incorrect or if you need more information about a transfer listed on the statement or receipt.

For personal accounts only: We must hear from you no later than 60 days after we sent you the FIRST statement on which the problem or error appeared. Be prepared to give us the following information:

- Your name and account number
- The dollar amount of the suspected error
- A description of the error or transfer you are unsure of, why you believe it is an error, or why you need more information.

We will investigate your complaint and will correct any error promptly. If we take more than 10 business days (or 20 business days for new accounts) to do this, we will credit your account for the amount you think is in error so that you will have use of the money during the time it takes us to complete our investigation.

IN CASE OF ERRORS OR QUESTIONS ABOUT NON-ELECTRONIC TRANSACTIONS: Contact the bank immediately if your statement is incorrect or if you need more information about any non-electronic transactions (checks or deposits) on this statement. If any such error appears, you must notify the bank in writing no later than 30 days after the statement was made available to you. For more complete details, see the Account Rules and Regulations or other applicable account agreement that governs your account. Deposit products and services are offered by JPMorgan Chase Bank, N.A. Member FDIC



JPMorgan Chase Bank, N.A. Member FDIC



November 30, 2019 through December 31, 2019
Account Number: **000006106677261**

This Page Intentionally Left Blank

MYAR LLC
JPMorgan Chase
December 2019 Bank Reconciliation

MYAR LLC

Account # 6106677261

G.L. #

BANK BALANCE @ OF 12/27/19 \$0.00

DEPOSIT IN TRANSIT- \$0.00
DEPOSIT IN TRANSIT- \$0.00

ENDING BANK BALANCE \$0.00

GENERAL LEDGER @ OF 12/28/19 \$0.00

UNBOOKED DEBIT \$0.00
UNBOOKED DEPOSIT \$0.00
UNBOOKED DEPOSIT \$0.00

UNBOOKED BANK CHARGE \$0.00

ADJUSTED GL BALANCE 12/28/19 \$0.00
Proof \$0.00